



Subsidiary
 Jointly controlled
 Jointly controlled

- (1) Incorporated on 21st February 2023
- (2) Incorporated on 24th February 2023
- (3) Was transferred from AirAsia Digital Sdn Bhd to Capital A Berhad on 1st March 2023
- (4) Incorporated on 20th March 2023
- (5) Incorporated on 10th April 2023
- (6) Incorporated on 10th May 2023
- (7) Incorporated on 19th June 2023
- (8) Was transferred from Move Digital Sdn Bhd (f.k.a AirAsia Digital Sdn Bhd) to Airasia SuperApp Sdn Bhd on 13th July 2023
- (9) Was transferred from AirAsia Berhad to Capital A Berhad on 2nd August 2023
- (10) Was transferred from Move Digital Sdn. Bhd. (f.k.a AirAsia Digital Sdn. Bhd.) to Redbeat Capital Sdn. Bhd. on 8th August 2023
- (11) Incorporated on 24th August 2023
- (12) Was transferred from Move Digital Sdn Bhd to Redbeat Capital Sdn Bhd on 8th September 2023
- (13) Was transferred from Biglife Sdn Bhd to Teleport Everywhere Pte Ltd on 18th September 2023
- (14) Was transferred of 65.91% of shares from Move Digital Sdn Bhd (f.k.a AirAsia Digital Sdn Bhd) to Capital A Berhad on 22nd November 2023
- (15) Was transferred from AirAsia Superapp Sdn Bhd to Redbeat Capital Sdn Bhd on 23rd November 2023
- (16) Incorporated on 30th November 2023
- (17) Was transferred from Santan Food Sdn Bhd to Redbeat Capital Sdn Bhd on 13th February 2024
- (18) Incorporated on 4th March 2024
- (19) Was transferred from Capital Aviation Services Sdn. Bhd. to Capital A Berhad on 6th January 2026
- (20) Incorporated on 2nd February 2024
- (21) Was transferred from Capital A Berhad to Capital A International on 21st March 2024
- (22) Incorporated on 26th February 2024
- (23) Acquisition of shares by Move Travel Sdn. Bhd. (f.k.a AirAsia Com Travel Sdn.Bhd.) in Ikhlas Com Travel Sdn.Bhd. on 26th July 2024
- (24) Incorporated on 2nd August 2024
- (25) Incorporated on 4th November 2024
- (26) Was transferred from Move Digital Sdn. Bhd. to Capital A Berhad on 31 December 2024
- (27) Incorporated on 9th January 2025
- (28) Incorporated on 25th November 2024
- (29) Incorporated on 11th February 2025
- (30) Was transferred from Redbeat Capital Sdn. Bhd. to Brand AA Sdn. Bhd. on 14 April 2025
- (31) Was transferred from Move Travel Sdn. Bhd. and Redbeat Capital Sdn. Bhd. to AirAsia Move Sdn. Bhd. on 19 May 2025
- (32) Incorporated on 15th May 2025
- (33) Was transferred from Brand AA Sdn. Bhd. to Capital A Berhad on 26 December 2025
- (34) Was transferred from Capital Aviation Services Sdn. Bhd. to Capital A Berhad on 6 January 2026
- (35) Was transferred from Capital Aviation Services Sdn. Bhd. to Capital A Berhad on 11 March 2026